

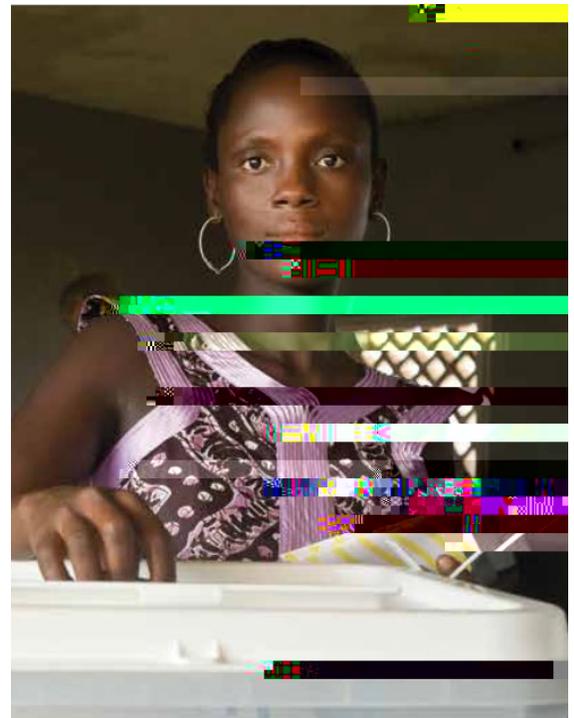
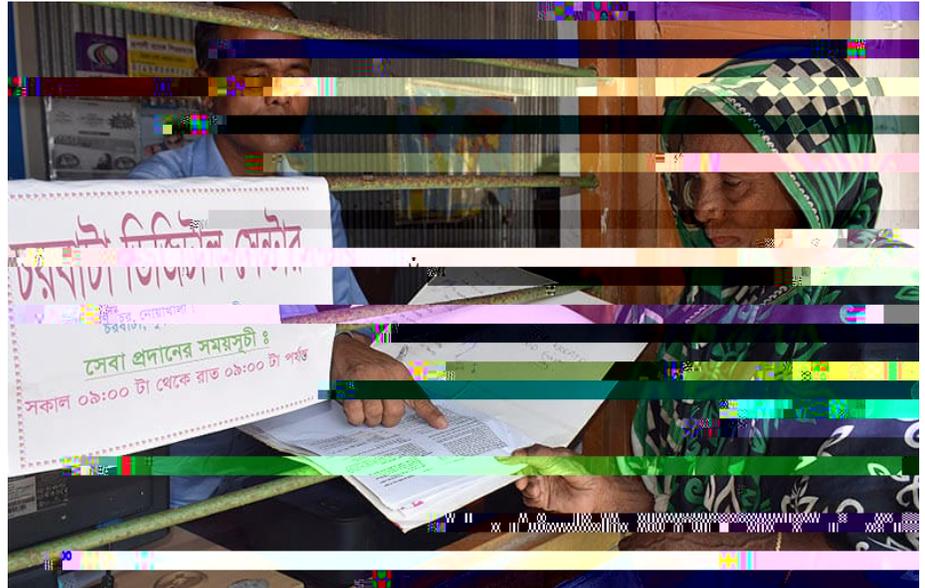
THE  
CARTER CENTER



## PEACE PROGRAMS

### Strategic Plan

April 18, 2022



*Waging Peace. Fighting Disease. Building Hope.*





x Counter democratic decline and increased authoritarianism by increasing partnerships



### **III. Responding to a Changing World Seven Trends that Define the Emerging Global Landscape**

The discovery phase of the strategic planning process included staff surveys, internal

- x Changing Nature of Conflict Most armed conflict today is protracted and occurring within countries. But violent conflict between nation states continue





Regional, Country and Thematic Expertise Incorporating deep knowledge and understanding of countries and issues based on country expertise and local voices is necessary for contextually appropriate and impactful programs.

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- x Psychosocial approaches and their influence on conflict resolution enhanced through research and integration of methodologies into CRP programming.

The Democracy Program (DP) advances credible, transparent, and inclusive democratic elections and strengthens participatory rights and governance consistent with universal human rights standards. The program is a recognized leader in fostering global consensus on standards for democratic elections and implements observation missions to assess both elections and broader political transition processes. In parallel, DP draws on its expertise and tools to build the capacity of local civic society partners to observe elections, monitor transitions, and advance participatory rights.

Given the global stagnation of democracy and the rapid growth of threats to democracy including the rise of authoritarianism, the deliberate efforts to manipulate public opinion, and the suppression of freedom of expression and participation in public life, DP is focused increasingly on strategies to address key problems. These strategies include mitigating disinformation, responding to restrictions on online expression, and preventing the erosion of privacy rights. DP will counter these problems both in its election missions and through other program activities.

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- x Democratic governance strengthened through credible nonpartisan and evidence-based citizen observation of elections and democratic processes in six countries.
- x Policies promoting women's political participation adopted in six countries through effective advocacy work by partner organizations and recommendations from international observer missions.
- x Mis/disinformation mitigated through professional and sustainable fact-checking initiatives undertaken by partner organizations in at least six countries

The Human Rights Program (HRP) envisions a world where all people have the freedom to reach their full potential and to live in dignity. HRP distinguishes itself from peer organizations and

- x Protecting human rights defenders, promoting women’s rights and youth engagement, and increasing transparency and accountability in the extractive industries is expanded through locally driven programming in at least three new countries.
- x The impact of The Forum on Human Rights is broadened by hosting a minimum of 12 roundtables per year with increasing annual targets for live audience numbers, post event video views, and active use of discussion boards by converting more site visitors to members.
- x Racial justice and truth telling efforts are strengthened and supported through networking, dialogue, and public messaging with key partners in Georgia and nationally.

The Rule of Law Program (RLP) seeks to transform lives through advancing information, accountability, and justice, which are critical ingredients in building trust and in strengthening the social contract between governments and the citizens they serve, particularly women and marginalized groups. For more than two decades, The Carter Center has partnered with government, civil society, and other stakeholders in countries across the globe to implement programming that improves the quality of governance, enhances access in the informal and formal justice systems, and advances local efforts to increase transparency, accountability, and access to information. For all programming, the Center has applied a gender transformative approach and incorporated marginalized populations.

RLP has achieved success in a variety of areas. The program has participated in the formulation of international and regional norms related to access to information. RLP’s development of an access to information tool helps assess the extent and quality of an agency’s implementation of freedom of information laws. RLP has also promoted women’s right to information and the creation of a methodology to assess gender based inequities in the exercise of this fundamental right. The launch of the Inform Women, Transform Lives campaign in 24 global cities raised awareness of women’s right to information and helped local governments reach women with information about critical municipal services. RLP has more than 15 years of work with traditional and community leaders to assure increased access to justice to help national security forces be more transparent, accountable, equitable, and trusted.

Aspirational goals to achieve by 2027:

- x Justice systems (both formal and informal) that are responsive and accessible to citizens enhanced in Liberia and two other countries
- x Access to information available equally to women and men in six countries
- x Accountability, transparency, and gender equity in the security sector advanced in three countries.
- x The Inform Women, Transform Lives campaign expanded to 80+ cities to promote the strategic use of information as a bridge to assure that essential municipal services reach women.

## CROSS-PROGRAM COLLABORATION

Within the evolving dynamic contexts of the 21<sup>st</sup> century, The Carter Center Peace Programs will continue to address cross-cutting, international challenges. Several examples of cross-program collaboration currently exist within the Peace Program portfolio, including collaboration between CRP and DIP in South Sudan in support of a youth citizen observatory, between DP and HRP to build civil society capacity and advance policy and practice reforms related to elections, human rights, and good governance; and between CRP, DP and HRP to address holistically the situation in Israel and Palestine.

These collaborative efforts will expand through systemic country assessments prior to preparing strategies and designing projects. The assessment process may lead to more integrated and rigorous cross-program implementation or a decision that the most effective programming option is for one sector to remain the lead project implementer. To further operationalize this “de-siloing” mandate, a new Peace Program Coordinator will be appointed. (i)10 (



## NEW OPPORTUNITIES

The Carter Center Peace Programs will balance the opportunities to address new challenges with the fulfillment of ongoing commitments.

PeaceHealth

wellbeing and providing HRDs with tools and resources to respond to mental health concerns

## VII. Criteria for Engagement and Disengagement

The decision to engage or disengage a project or a country is often a difficult one. Resources, staffing, operational capabilities, time and previous engagements all determine when and

At the final review stage Carter Center management would include consideration of the following factors:

- x Institutional risks associated with operating in the proposed political environment.
- x Projected effectiveness and impact of proposed activities
- x Opportunity costs of undertaking proposed activities
- x Availability of financial resources.

#### CRITERIA FOR DISENGAGEMENT

First and foremost, The Carter Center seeks to empower local actors by providing them with additional skills, knowledge, and resources to enhance their technical and organizational capacities. Hence, the Center does not envision per Tc 0 Tw 4. Tc 0.6(nv)7 (i)4 (s)6.1 Hence oncl(c)8 (t



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**IX. Conclusion: Visions for 202**

## ANNEX A

Peace Programs Strategic Planning Steering Committee Members 2021

Barbara Smith, Vice President, Peace

Larry Garber, Consultant, Peace Strategic Plan

## **ANNEX B**

### **KEYCARTER CENTER REFERENCE DOCUMENTS (Chronological Order)**

1995